



Leadership in Project and Portfolio Management

SBS
STRATEGIC BUSINESS
SOLUTIONS

ARBOR
BRIDGE

About Your Presenter: Tim Mather

COO at Strategic Business Solutions (SBS)

Project and Program Management Expert

Extensive background in technology and mega construction projects:

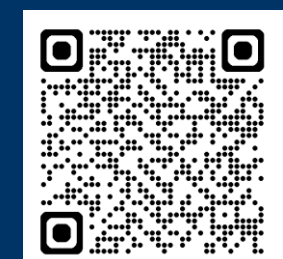
- World Trade Center rebuild
- Disney Shanghai
- Illinois Toll Road Expansion
- Automated Meter Reading System
- Project Management Commercial Software Development

Professionally Accredited:

Professional Project Manager, PMI, Agile Certified Practitioner,
Association of Change Management Professionals CCMP



About SBS





Define Your Terms

PROJECT

- Temporary initiative in a unique context
- Strictly time-bounded, purpose-driven efforts
- Designed to achieve specific goals.

PORTFOLIO

- Centralized collection of active, proposed, and planned projects and programs
- Managed together to achieve an organization's strategic objectives.
- Purpose: Optimize resource allocation, balance risks, and ensure every project aligns with their broader business goals.



Common Vocabulary

One of the barriers to organizational competence in project execution is a lack of common understanding in the basics of project management.

Key Concepts & Approaches:

Special dynamics of high volume / small project portfolios

- Fractional Team Assignments
- Interdependencies between projects
- Resource Conflicts

Key Concepts & Approaches:

Specialized approach to project leadership in this environment

- Project Sensitivity Rating
- Minimum Viable Team
- Portfolio Visibility

Sample 1 - Prioritization & Sizing

Project Sensitivity Rating: How to assign project management resources

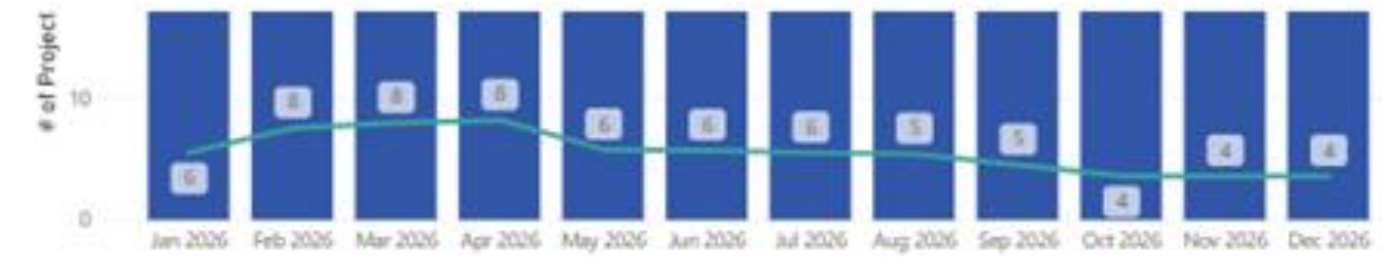
	Small	Medium	Large
Simple	0.1	0.3	0.75
Average	0.3	0.5	1
Complex	0.5	0.75	1

Sample 3 - Tracking Resources Through Project Execution

Dashboard

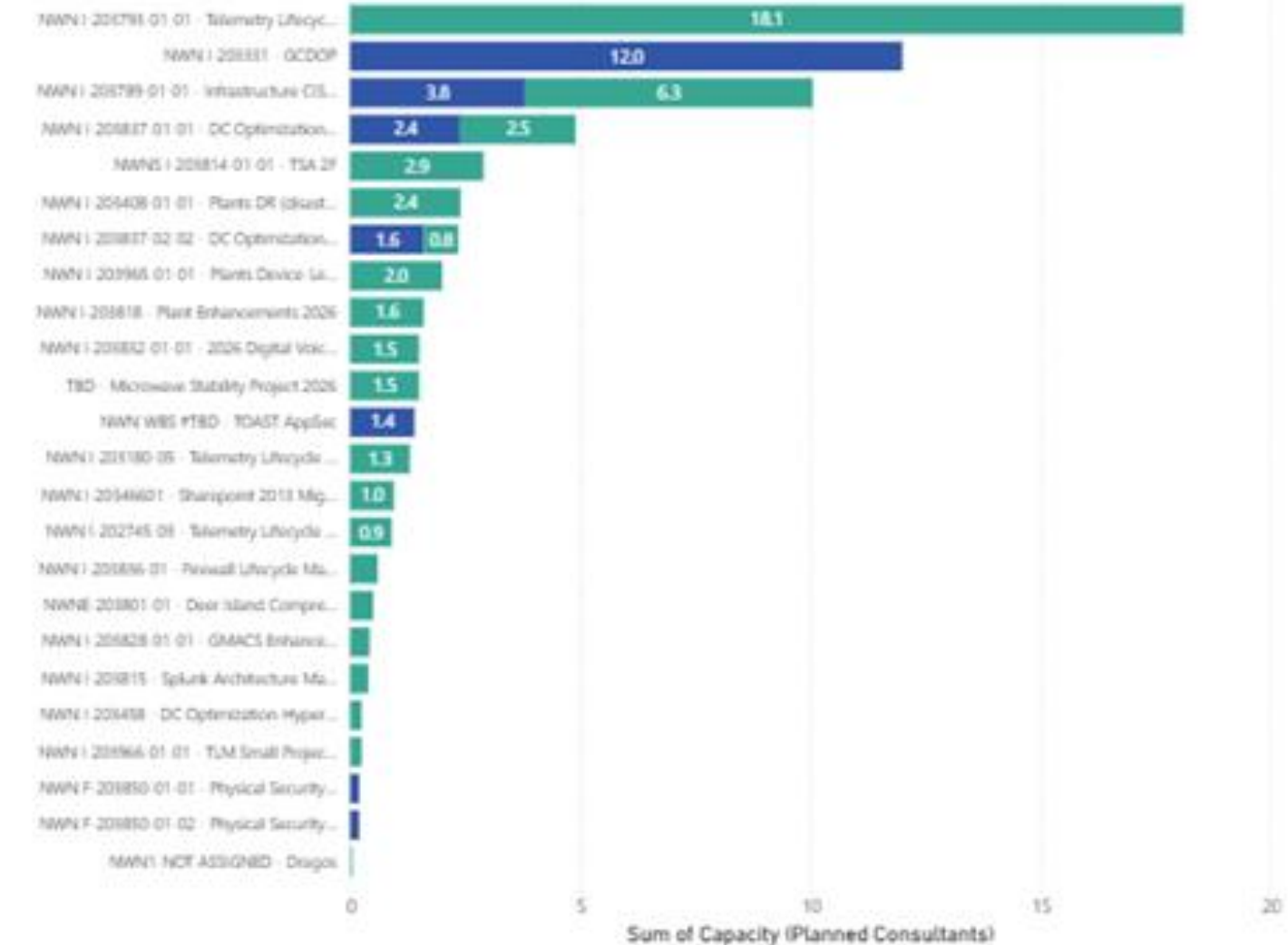
Private group 4 members Share

	Track	State	State	State	State	State	State	State	State	State	State	State
Dale C	0.00	1.00	1.00	1.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
NWN 201812 01 01 - 2026 Digital Voice Radio	0.00	0.50	0.50	0.50	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
TBD - Microwave Stability Project 2026	0.00	0.50	0.50	0.50	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Doug L	1.00	0.85	1.28	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
NWN 202745 01 - Telemetry Lifecycle Management 4W	0.10	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
NWN 201180 05 - Telemetry Lifecycle Management 2025	0.10	0.20	0.20	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
NWN 201408 01 01 - Plants DR (disaster recovery)	0.40	0.00	0.20	0.20	0.20	0.20	0.20	0.20	0.20	0.20	0.20	0.20
NWN 201791 01 01 - Telemetry Lifecycle Management 2027	0.20	0.50	0.50	0.40	0.40	0.40	0.40	0.40	0.40	0.40	0.40	0.40
NWN 201818 - Plant Enhancements 2026	0.05	0.10	0.10	0.15	0.15	0.15	0.15	0.15	0.15	0.15	0.15	0.15
NWN 201828 01 01 - GRAACS Enhancements 2026	0.10	0.05	0.05	0.05	0.05	0.05	0.05	0.05	0.05	0.05	0.05	0.05
NWN 201965 01 01 - Plants Device Level Ring Monitoring (Dragos Ph. 2)	0.00	0.00	0.20	0.20	0.20	0.20	0.20	0.20	0.20	0.20	0.20	0.20
NWN 201966 01 01 - TLM Small Projects 2026	0.00	0.00	0.01	0.01	0.01	0.01	0.01	0.01	0.01	0.01	0.01	0.01
NWN NOT ASSIGNED - Dragos	0.05	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Kenneth H	0.00	0.00	0.00	0.50	0.50	0.50	0.50	0.50	0.50	0.50	0.50	0.50
NWN 201791 01 01 - Telemetry Lifecycle Management 2027	0.00	0.00	0.00	0.50	0.50	0.50	0.50	0.50	0.50	0.50	0.50	0.50
Michael L	0.00	1.40	1.40	1.40	1.00	1.20	1.00	1.00	0.60	0.20	0.20	0.20
NWN F 201850 01 01 - Physical Security Platform Modernization	0.00	0.00	0.00	0.00	0.20	0.00	0.00	0.00	0.00	0.00	0.00	0.00
NWN F 201850 01 02 - Physical Security Platform Modernization	0.00	0.00	0.00	0.00	0.00	0.20	0.00	0.00	0.00	0.00	0.00	0.00
NWN 201789 01 01 - Infrastructure CIS Hardware (Series) Upgrade	0.00	0.60	0.60	0.60	0.40	0.40	0.40	0.40	0.40	0.00	0.00	0.00
NWN 201817 01 01 - DC Optimization Hypervisor Migration	0.00	0.80	0.80	0.80	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
NWN 201817 02 02 - DC Optimization Hypervisor Migration	0.00	0.00	0.00	0.00	0.40	0.40	0.40	0.40	0.00	0.00	0.00	0.00
NWN WBS PTSD - TOAST Applic	0.00	0.00	0.00	0.00	0.00	0.20	0.20	0.20	0.20	0.20	0.20	0.20
Michael T	1.00	1.00	1.00	1.00	1.00	1.00	1.00	0.90	0.90	0.90	0.90	0.90
NWN 202745 01 - Telemetry Lifecycle Management 4W	0.30	0.10	0.10	0.10	0.10	0.10	0.00	0.00	0.00	0.00	0.00	0.00
NWN 201180 05 - Telemetry Lifecycle Management 2025	0.20	0.10	0.10	0.10	0.10	0.10	0.10	0.30	0.00	0.00	0.00	0.00
NWN 201791 01 01 - Telemetry Lifecycle Management 2027	0.40	0.60	0.60	0.60	0.60	0.60	0.90	0.90	0.90	0.90	0.90	0.90
NWN 201816 01 - Firewall Lifecycle Management	0.10	0.10	0.10	0.10	0.10	0.10	0.00	0.00	0.00	0.00	0.00	0.00
NWNE 201801 01 - Deer Island Compressor P&C Refresh	0.00	0.10	0.10	0.10	0.10	0.10	0.00	0.00	0.00	0.00	0.00	0.00
Robert P	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
NWN 201331 - OCDOF	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Sarah C	1.00	1.00	1.00	1.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
NWN 20146601 - Sharepoint 2013 Migration (MS - Cloud)	0.20	0.25	0.25	0.25	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
NWN 201815 - Splunk Architecture Maturity	0.40	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
NWNS 201814 01 01 - TSA 2F	0.40	0.75	0.75	0.75	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Total	5.50	7.50	7.93	8.15	5.75	5.70	5.50	5.40	4.50	3.60	3.60	3.60



Resource Allocation By Project

Role Business Analyst Project Manager



In Summary – What Works

Portfolio Level Discipline:

- Same level understanding of project management
- Organizational investment in upskilling

Standardization:

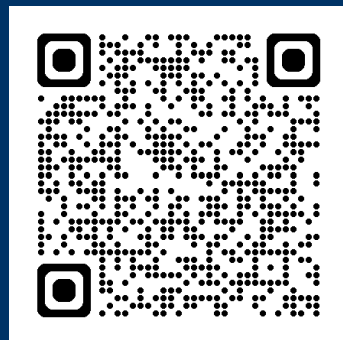
- Standardized approaches to resource allocation & project prioritization
- Visualization for faster decision making

What We Do

Project & Portfolio Management

Process Improvement

Training, Coaching, Upskilling



More About Our Trainings





Thank you!



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